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Company:								Page	# c	of	Pages.	
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Group: Date:								scree	e <b>MERLE</b> n select th and or up	he HVA	button t	
Rating 5	Low Ris	k Proba	bility o	r Good	Prepare	dness		organ	ization's <sup>'</sup> l rability As	Hazardo	us	nas
Rating 4	Medium	Risk P	robabili	ity or Fa	air Prepa	arednes	SS		rst Case,			
Rating 3	High Ri	sk Proba	ability c	r Poor	Prepare			gible Case				
Rating 2	Extreme	e Risk –	Safety	Issue			1(x1)	2(x2), 3(	x3) 4(x4	l) 5(x5)		
Rating 1	Severe	Risk – L	ife Thr	eatenir	ng Issue							
Prioritization is priority than Be  Usage:		s. Addre	ess Wo	rst Cas	e Threat		Lower Priorit (High	r Score = r Score = ry = <b>Asce</b> Priority - (Low Prio	Higher nding Volume 10 lower so	the risk Vorst Ca core) to	Best	
HAZARD/TH	REAT	PRO	BABIL	.ITY	PREP	AREDI	NESS			DISRUP		/
	(NI)	l liada	Med	Low	l li ada	Med	Low	Life	Sofoty	High	Med	Low
NATURAL	(N)	High (x2)	(x3)	(x5)	High (x2)	(x3)	(x5)	(x1)	Safety (x2)	(x2)	(x3)	(x5)
NATURAL Earthquake	(N)	_			_				_	_		
	(N)	_			_				_	_		
Earthquake	(N)	_			_				_	_		
Earthquake Wildfire		_			_				_	_		
Earthquake Wildfire Landslide		_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/		_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/ Drought/Heat	Cold	_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/ Drought/Heat Flood	Cold	_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/ Drought/Heat Flood Epidemic/Pand	Cold	_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/ Drought/Heat Flood Epidemic/Pand Severe Weathe	Cold	_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/ Drought/Heat Flood Epidemic/Pand Severe Weather Thunderstorm	Cold	_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/ Drought/Heat Flood Epidemic/Pand Severe Weathe Thunderstorm Tornado	Cold	_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/o Drought/Heat Flood Epidemic/Pand Severe Weathe Thunderstorm Tornado Tsunami	Cold	_			_				_	_		
Earthquake Wildfire Landslide Blizzard/Snow/o Drought/Heat Flood Epidemic/Pand Severe Weathe Thunderstorm Tornado Tsunami Avalanche	Cold	_			_				_	_		



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Rating 5	Low Ris	k Proba	ability o	r Good	Prepare	edness		organ	ization's rability A	Hazardo	us	ngs.
Rating 4	Medium	Risk P	robabil	ity or Fa	air Prepa	arednes	SS		POSITE			J
Rating 3	High Ri	sk Prob	ability o	or Poor	Prepare	dness		Natu	ral:		+	
Rating 2	Extreme	e Risk –	Safety	/ Issue				Hum			+	
Rating 1	Severe	Risk – L	_ife Thr	reatenir	ng Issue	H			nologica		+	
Prioritization is priority than Be									ronmen rials:		+ +	
						to i not.	•	Overa		-		)
Usage:	MERLE				1							
HAZARD/TH	IREAT	PRO	BABIL	LITY	PREP	ARED	NESS		RISK/	DISRU	PTION	
NATURAL	(NI)	High	Med	Low	High	Med	Low	Life	Safety	High	Med	Low
NATORAL	. (14)	(x2)	(x3)	(x5)	(x2)	(x3)	(x5)	(x1)	(x2)	(x2)	(x3)	(x5)
Water Contami	` '				_				•	_		(x5)
	ination				_				•	_		(x5)
Water Contami	ination				_				•	_		(x5)
Water Contami Vector (animal)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)
Water Contami Vector (animal) Vector (insect)	ination )				_				•	_		(x5)



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Rating 5	Low Ris	k Proba	ability o	r Good	Prepare	dness		organ	ization's laration's laration	Hazardo	us	nas.
Rating 4	Medium	Risk P	robabil	ity or Fa	air Prepa	arednes	ss		POSITE S			.90.
Rating 3	High Ri	sk Prob	ability o	or Poor	Prepare	dness		Natu	ral:		+	
Rating 2	Extreme	e Risk –	Safety	Issue				Hum			+	
Rating 1	Severe	Risk – L	_ife Thı	reatenir	ng Issue				nologica		+	
Prioritization is priority than Be									ronment rials:		+ +	
Usage:	MERLE							Overa			/ 100	)
HAZARD/TH	IREAT	PRO	BABII	LITY	PREP	AREDI	NESS		RISK/D	DISRUE	PTION	
NATURAL	_ (N)	High (x2)	Med (x3)	Low (x5)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)		



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Rating 5 Low I	Risk Proba	ability o	r Good	Prepare	edness			ization's l erability As			ngs.
Rating 4 Media	um Risk P	robabili	ity or Fa	air Prepa	arednes	ss	1=Wc	orst Case,	2=Bad	Case. 3	=
Rating 3 High	Risk Prob	ability c	or Poor	Prepare	dness			gible Cas			
Rating 2 Extre	me Risk –	Safety	Issue					, 2(x2), 3(	v3) 1(v/	1) 5/v5)	
Rating 1 Seve	re Risk – I	_ife Thr	reatenir	ng Issue							
Prioritization is Worst							_	er Score = r Score =			
priority than Best Cas	ses. Addre	ess wo	irst Cas	se Threa	ts First!			ty = <b>Asce</b>			
<b>Usage:</b> MERI	_ENN® Co	ntinuity	Screen	1				Priority – (Low Priority			
HAZARD/THREAT	PRO	BABIL	_ITY	PREP	AREDI	NESS		RISK/I	DISRUF	PTION	
HUMAN (H)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)
Active Shooter											
Terrorism, Chemical											
Terrorism, Biological											
Terrorism, Global				l							
Terrorism, Ethnic											
Bomb Threat											
Missing Person											
Lost Person											
Abduction											
Civil Unrest											
Hazmat Exposure											
Forensic Admission											
Workplace Violence											
Hostage Event											
IT Failure											



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Rating 5 Low Ris	sk Proba	bility o	r Good	Prepare	dness		organ	ization's l rability As	Hazardo	ous	ias.
Rating 4 Medium	ı Risk Pr	obabili	ity or Fa	air Prepa	arednes	ss		POSITE S			3
Rating 3 High Ri	sk Proba	ability c	or Poor	Prepare	dness		Natu	ral:		+	
Rating 2 Extreme	e Risk –	Safety	Issue				Hum	an:	_	+	
Rating 1 Severe	Risk – L	ife Thr	eatenir	ng Issue				nologica		+	
Prioritization is Worst C								ronment		+	
priority than Best Cases					is First!		Mate Overa	rials:		+ / 100	<b>1</b>
Usage: MERLE	NN® Co	ntinuity	Screer	1			Overa	all		/ 100	
HAZARD/THREAT	PRO	BABIL	.ITY	PREP	AREDI	NESS		RISK/I	DISRUI	PTION	
HUMAN (H)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)
Barricaded Subject											
Staff Shortage/Sickout											
Workplace Strike											
Scandal											
Supply Chain											
Ob a i I O iII											
Chemical Spill											
Water Contamination											
•											
Water Contamination											
Water Contamination Arson/Fire											
Water Contamination Arson/Fire Mass Casualty											
Water Contamination Arson/Fire Mass Casualty Train Derailment											
Water Contamination Arson/Fire Mass Casualty Train Derailment Process Failure											
Water Contamination Arson/Fire Mass Casualty Train Derailment Process Failure Training Failure											



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Rating 5	Low Ris	k Proba	ability o	r Good	Prepare	edness		organ	ization's l rability As	Hazardo	us	nas.
Rating 4	Medium	Risk P	robabili	ity or Fa	air Prepa	arednes	ss		POSITE S			J
Rating 3	High Ris	sk Proba	ability o	or Poor	Prepare	dness		Natu	ral:		+	
Rating 2	Extreme	e Risk –	Safety	/ Issue				Hum			+	
Rating 1	Severe	Risk – L	_ife Thr	reatenir	ng Issue	I			nologica		+	
Prioritization is priority than Be									conment rials:		+ +	
						15 1 1151:		Overa				)
Usage:	MERLE	NN® Co	ntinuity	/ Screer	1							
HAZARD/TH	REAT	PRO	BABIL	LITY	PREP	ARED	NESS		RISK/I	DISRUF	PTION	
		_					_					
HUMAN (	(H)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		
HUMAN (	(H)				_				•	_		



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Rating 5 Low Ris	k Probab	ility or Goo	d Prepare	edness		organ	ization's l rability As	Hazardo	us	ıgs.
Rating 4 Medium	Risk Pro	bability or	Fair Prepa	aredness	3	СОМ	POSITE S	SCORE:		
Rating 3 High Ris	sk Probab	oility or Poo	r Prepare	dness		Natu	ral:		+	
Rating 2 Extreme	e Risk – S	Safety Issue	e			Hum	an:		+	
		fe Threater					nologica ronment		+ +	
Prioritization is Worst Copriority than Best Cases					on		rials:		+	
<b>Usage:</b> MERLE	NN® Con	tinuity Scre	en			Overa	all:		/ 100	
HAZARD/THREAT	PROB	ABILITY	PREP	AREDN	IESS		RISK/E	DISRUF	PTION	
HUMAN (H)	-	Med Low (x3) (x5)	_	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)



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Rating 5	LOW RIS	к Ргора	bility o	r Good	Prepare	aness			rability As			ıgs.
Rating 4	Medium	Risk Pı	obabili	ity or Fa	air Prepa	arednes	ss	1=Wc	orst Case,	2=Bad	Case, 3	=
Rating 3	High Ris	sk Proba	ability c	or Poor	Prepare	dness		Neglion Best (	gible Case Case	e, 4=Bet	ter Case	e, 5=
Rating 2	Extreme	e Risk –	Safety	Issue					2(x2), 3(	v3) 4(v/	l) 5(x5)	
Rating 1	Severe	Risk – L	ife Thr	eatenir	ng Issue	1						
Prioritization is	Worst C	ases are	a high	her miti	gation/re	emediat	ion		er Score = r Score =			
priority than Be	st Cases	. Addre	ess Wo	rst Cas	e Threa	ts First!			ty = <b>Asce</b>			ase
Usage:	MERLE	NN® Co	ntinuity	Screen	า			(High	Priority – (Low Priority	lower s	core) to	Best
HAZARD/TH	DEAT	DPO	BABIL	ITV	DDED	AREDI	MESS	Guoo		DISRUE	_	<i>5</i> 10)
HAZAKD/TH	KEAI	PRO	DADIL	-111	PREP	AKEDI	NESS			JISKUF	TION	
ENVIRONMEN	TAL (E)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)
Harmful Expos	ure											
Structural Failu	re											
Heat Exhaustio	n											
Dehydration												
Hypothermia												
Power Failure												
Water Failure												
Sewer Failure												
Equipment Fail	ure											
OSHA Safety F	ailure											
Contaminaiton												
Sanitary Condit	tions											
HVAC Failure												
Workplace Sec	urity											
Climate Acclimate	ation											



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Rating 5	Low Ris	k Proba	ability o	r Good	Prepare	edness		organ	ization's l rability As	Hazardo	us	nas.
Rating 4	Medium	Risk P	robabil	ity or Fa	air Prepa	arednes	ss		POSITE S			J
Rating 3	High Ri	sk Prob	ability o	or Poor	Prepare	dness		Natu	ral:		+	
Rating 2	Extreme	e Risk –	Safety	Issue				Hum			+	
Rating 1	Severe	Risk – L	_ife Thr	reatenir	ng Issue	I			nologica		+	
Prioritization is priority than Be									conment rials:		+ +	
						15 1 1151:		Overa				)
Usage:	MERLE	NN® Co	ntinuity	/ Screer	1							
HAZARD/TH	IREAT	PRO	BABIL	LITY	PREP	ARED	NESS		RISK/I	DISRUF	PTION	
						84 - 1						
ENVIRONMEN	TAL (E)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		
ENVIRONMEN	TAL (E)				_				•	_		



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Rating 5	Low Ris	sk Proba	ability o	r Good	Prepare	edness		organ	ization's rability As	Hazardo	us	nas.
Rating 4	Medium	ı Risk P	robabili	ity or Fa	air Prepa	arednes	ss		POSITE S			.9
Rating 3	High Ri	sk Prob	ability o	or Poor	Prepare	dness		Natu	ral:		+	
Rating 2	Extreme	e Risk –	Safety	Issue				Hum			+	
Rating 1	Severe	Risk – l	_ife Thr	reatenir	ng Issue	T.			nologica		+	
Prioritization is priority than Be									ronment rials:		+ +	
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Usage:	MERLE				1							
HAZARD/TH	IREAT	PRO	BABIL	LITY	PREP	ARED	NESS		RISK/I	DISRUE	PTION	
	TAL (E)	1111	84 - 1	1	1.151.	Mod	1	1		11:1-	Med	Low
ENVIRONMEN	IIAL (E)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	(x3)	(x5)
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	IIAL (E)				_				•	_		
ENVIRONMEN	IIAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
ENVIRONMEN	ITAL (E)				_				•	_		
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Rating 5	Low Ris	k Proba	bility o	r Good	Prepare	dness		organ	ization's l rability As	Hazardo	us	nas
Rating 4	Medium	Risk Pı	obabili	ity or Fa	air Prepa	arednes	SS		orst Case,			
Rating 3	High Ris	sk Proba	ability c	or Poor	Prepare	dness			gible Case			
Rating 2	Extreme	e Risk –	Safety	Issue						0) 4/	ı)	
Rating 1	Severe	Risk – L	ife Thr	eatenir	ng Issue				, 2(x2), 3(			
Prioritization is			_		_				er Score = r Score =			
priority than Be	st Cases					ts First!		(High	ty = <b>Asce</b> Priority – (Low Pric	lower se	core) to	Best
HAZARD/TH	REAT	PROI	BABIL	.ITY	PREP	AREDI	NESS		RISK/	DISRUF	TION	
TECHNOLOGIC	CAL (T)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)
Fire, Internal												
Cyberattack												
IT Failure												
Harmful Exposu	ıre											
Structural Dama	age/Fail											
Fuel Shortage												
Supply Chain Fa	ailure											
Water Failure												
Sewer Failure												
Power Failure												
Flood, Internal												
Communications	s Fail											
Fire, Internal												
Cyberattack												
IT Failure												



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Rating 5 Low Ri	sk Probab	oility or	Good	Prepare	dness		organ	ization's l	Hazardo	us	
								rability As			gs.
Rating 4 Mediur	n Risk Pro	obabilit	y or Fa	air Prepa	areanes	SS		POSITE S	SCORE:		
Rating 3 High R	sk Proba	bility o	r Poor	Prepare	dness		Natu	ral:		+	
Rating 2 Extrem	e Risk – S	Safety	Issue				Hum	an:		+	
Rating 1 Severe	Risk – Li	fe Thre	eatenir	na Issue			Tech	nologica	l:	+	
Prioritization is Worst 0					emediat	tion	Envii	ronment	:	+	
priority than Best Case							Mate	rials:		+	
<b>Usage:</b> MERLE	NN® Con	ntinuity	Screer	า			Overa	all:		/ 100	
HAZARD/THREAT	PROB	BABIL	ITY	PREP	AREDI	NESS		RISK/[	DISRUE	PTION	
TECHNOLOGICAL (T)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)
Natural Gas Failure											
Fire Alarm Failure											
HVAC Failure											
HVAC Failure Transportation Failure											
Transportation Failure											
Transportation Failure Train Derailment											
Transportation Failure Train Derailment Mass Casualty											
Transportation Failure Train Derailment Mass Casualty Machinery Failure											
Transportation Failure Train Derailment Mass Casualty Machinery Failure Equipment Failure											
Transportation Failure Train Derailment Mass Casualty Machinery Failure Equipment Failure Electrical Failure											
Transportation Failure Train Derailment Mass Casualty Machinery Failure Equipment Failure Electrical Failure Systems Failure											
Transportation Failure Train Derailment Mass Casualty Machinery Failure Equipment Failure Electrical Failure Systems Failure Security Failure											
Transportation Failure Train Derailment Mass Casualty Machinery Failure Equipment Failure Electrical Failure Systems Failure Security Failure Manufacturing Failure											



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Date:								On the MERLENN® Continuity screen select the HVA button to enter and or update the						
Rating 5	Low Ris	k Proba	ability o	r Good	Prepare	edness		organ	ization's l	Hazardo	us	nas.		
Rating 4	Medium Risk Probability or Fair Preparedness								Vulnerability Assessment Ratings.  COMPOSITE SCORE:					
Rating 3	High Risk Probability or Poor Preparedness								Natural:+					
Rating 2	Extreme	e Risk –	Safety	Issue				Hum			+			
Rating 1	Severe	Risk – L	_ife Thr	reatenir	ng Issue	T.		Technological:+						
Prioritization is priority than Be								Environment:+						
						10 1 1101.		Materials: + Overall: / 100						
Usage:	MERLE				1									
HAZARD/THREAT PROBA				LITY	PREP	AREDI	NESS	RISK/DISRUPTION						
TECHNOLOGICAL (T)		l II: aula	Med	Low	Lliah	Med	Low	Life	Cofoty	Lliab	Med	Low		
TECHNOLOGI	ICAL (1)	High (x2)	(x3)	(x5)	High (x2)	(x3)	(x5)	(x1)	Safety (x2)	High (x2)	(x3)	(x5)		
TECHNOLOGI	ICAL (I)				_				_	_				
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Company: Division: Group: Date:								Page # of Pages.  MERLENN® Operator System Use:  On the MERLENN® Continuity screen select the HVA button to enter and or update the						
Rating 5	Low Risk Probability or Good Preparedness								organization's Hazardous Vulnerability Assessment Ratings.  1=Worst Case, 2=Bad Case, 3=					
Rating 4	Medium Risk Probability or Fair Preparedness													
Rating 3	High Ri	sk Proba	ability o	or Poor	Prepare	dness			gible Case					
Rating 2	Extreme	e Risk –	Safety	Issue						x3). 4(x4	1). 5(x5)			
	Rating 1 Severe Risk – Life Threatening Issue rioritization is Worst Cases are a higher mitigation/remediation riority than Best Cases. Address Worst Case Threats First!								Higher Score = Lower the risk Lower Score = Higher the risk Priority = Ascending Worst Case (High Priority – lower score) to Best Case (Low Priority – higher score)					
HAZARD/TH	HAZARD/THREAT PROBABILITY PREPAREDNESS						NESS	RISK/DISRUPTION						
MATRERIALS (M)		High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)		
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Company: Division:								# ( ENN® Ope		_	9 <u>:</u>				
Group:  Date:									On the MERLENN® Continuity screen select the HVA button to enter and or update the						
Rating 5 Low Ris	Low Risk Probability or Good Preparedness								organization's Hazardous  Vulnerability Assessment Ratings.						
Rating 4 Medium	Medium Risk Probability or Fair Preparedness								COMPOSITE SCORE:						
Rating 3 High Ri	High Risk Probability or Poor Preparedness								Natural:+						
Rating 2 Extrem	e Risk –	Safety	/ Issue				Hum	an:		+					
Rating 1 Severe	Risk – L	ife Thr	reatenir	ng Issue			Tech	nologica	l:	+					
Prioritization is Worst C	ases are	e a higl	her miti	gation/re				ronment		+					
priority than Best Cases	s. Addre	ess Wo	rst Cas	se Threat	ts First!			rials:		+					
<b>Usage:</b> MERLE	NN® Co	ntinuity	/ Screei	า			Overall:/ 100								
HAZARD/THREAT	PRO	BABIL	LITY	PREP	AREDI	NESS	RISK/DISRUPTION								
MATERIALS (M)	High (x2)	Med (x3)	Low (x5)	High (x2)	Med (x3)	Low (x5)	Life (x1)	Safety (x2)	High (x2)	Med (x3)	Low (x5)				